



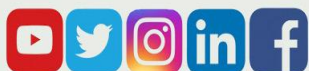
AGRECOL Afrique

Promoting agroecology and sustainable food systems in Senegal and Africa!

2025 ANNUAL REPORT



Malick Sy District
Behind the High School, Gendarmerie side
Thiès – Sénégal
Phone: +221 33 951 42 06
Email: agrecol@agrecolafrique.org



SUMMARY

SUMMARY	1
Tributes to the late Mr. Samba MBAYE, Chairman of the Board of Directors and to the late Mr. Assane GUEYE, Coordinator of AGRECOL Afrique	3
Message from the new Coordinator	4
Acronyms	5
I. GENERAL PRESENTATION OF AGRECOL Afrique	7
1. History and identity of the organization	7
a) History of the organization.....	7
b) Identity of the NGO AGRECOL Afrique	7
c) Vision :.....	7
d) Mission :	7
e) Values :	7
2. Mandate and strategic areas of intervention	8
a) Mandate :	8
b) Strategic areas of intervention:.....	8
3. Geographical areas of intervention	9
4. Governance and management bodies	9
II. CONTEXT AND HIGHLIGHTS OF THE YEAR 2025	10
1. Institutional, political and sectoral context	10
2. Highlights and key events of 2025.....	11
3. Major challenges and opportunities	12
III. RESULTS, IMPACTS AND LESSONS LEARNED.....	12
1. Key results by strategic axis	12
a) Strategic axis 1: Agroecology, food and nutrition.....	12
b) Strategic Axis 2: Social, ecological and environmental sustainability.....	13
c) Strategic axis 3: Economic development (Entrepreneurship, Social and Solidarity Economy, Employability and Socio-professional Integration).....	14
d) Strategic axis 4: Advocacy and influence (territorial approach, local development).....	16
e) Strategic Axis 5: Knowledge Production, Management and Dissemination ...	17
2. Observed impacts on beneficiaries	18
a) Technical and organizational capacity building.....	18
b) Improvement of socio-economic conditions	18
c) Increased resilience to climate and economic shocks.....	19
d) Collective Dynamics and Systemic Change	19
3. Innovations and best practices	19
a) Methodological innovation: Integrated territorial approach.....	19

b)	Innovation in Capacity Building: Training of Trainers (ToT) and Co-Learning	19
c)	Technical innovation: Promotion of agroecological practices adapted to the local context	20
d)	Good practices in social inclusion	20
e)	Good practices in participatory monitoring and evaluation	20
4.	Lessons learned and opportunities for improvement	21
a)	Importance of territorial anchoring and local ownership	21
b)	Need for continuous support for beneficiaries	21
c)	Enhanced integration of the economic dimension	21
d)	The importance of learning-oriented monitoring and evaluation	21
e)	Contextual Constraint Management	21
f)	Strategic Perspectives	22
IV.	PARTNERSHIPS AND ADVOCACY	22
1.	Institutional and technical partnerships	22
2.	Collaboration with farmers' organizations	23
3.	Advocacy and political influence	23
4.	Participation in national, regional and international networks	24
V.	GOVERNANCE, MANAGEMENT AND INSTITUTIONAL LIFE	25
1.	Functioning of the statutory bodies	25
2.	Human Resources (Organization, Capacity Building)	26
3.	Gender and inclusion policy	26
VI.	MONITORING AND EVALUATION, ACCOUNTABILITY AND LEARNING	27
1.	Monitoring and evaluation approach	27
2.	Accountability to communities and partners	28
3.	Learning and continuous improvement	28
4.	Communication and institutional visibility	29
VII.	FINANCIAL SITUATION 2025	30
1.	Principles of Financial Management	30
2.	Resources mobilized	31
3.	Synthetic financial analysis	32
VIII.	CHALLENGES, RISKS AND PROSPECTS 2026	33
1.	Institutional and programmatic challenges	33
2.	Risks and mitigation strategies	33
3.	Strategic directions and priorities for 2026	33
	OVERALL CONCLUSION	34
	Contacts and contact details	35

Tributes to the late Mr. Samba MBAYE, Chairman of the Board of Directors and to the late Mr. Assane GUEYE, Coordinator of AGRECOL Afrique

The year 2025 will remain engraved in the memory of AGRECOL Afrique as a year marked by great sadness, with the death of two major figures of our organization: **Mr. Assane GUEYE**, former Coordinator, and **Mr. Samba MBAYE**, former Chairman of the Board of Directors.

Mr. Assane GUEYE has been a central player in the development and influence of AGRECOL Afrique. Through his constant commitment, professionalism and strategic vision, he has made a decisive contribution to the structuring of the organization, the implementation of innovative projects and the promotion of ecological, inclusive and sustainable agriculture at the service of producers and territories. His leadership, marked by listening and rigor, has profoundly marked the teams and partners.

Mr. Samba MBAYE, as Chairman of the Board of Directors, embodied wisdom, institutional stability and a high sense of responsibility. His attachment to the founding values of AGRECOL Afrique, his spirit of dialogue and his commitment to ethical and participatory governance have largely contributed to consolidating the credibility and sustainability of the organization. He was a reference, an advisor and a tireless defender of the mission of AGRECOL Afrique.

Beyond their functions, **Mr. Assane GUEYE and Mr. Samba MBAYE** were deeply committed men, driven by strong human values, a remarkable sense of duty and a sincere faith in a better future for ecological and organic agriculture and communities.

AGRECOL Afrique respectfully respects their memory, expresses its deep gratitude for their invaluable contribution and sends its sincere condolences to their families, loved ones and the entire agroecological community.

Their legacy will continue to inspire our actions, guide our commitments, and strengthen our resolve to pursue, with responsibility and conviction, the mission they helped build.

May their souls rest in peace!



Late Mr. Assane GUEYE



Late Mr. Samba MBAYE

Message from the new Coordinator

2025 was a pivotal year for AGRECOL Afrique, marked both by significant progress in the implementation of our mission and by moments of trial that strengthened our sense of responsibility and institutional cohesion.

In a regional and international context characterized by multiple challenges — climatic, economic, social and institutional — AGRECOL Afrique has continued its commitment to the promotion of agroecology, organic agriculture and sustainable food systems, at the service of producers, consumers and territories. The results presented in this report are a testament to the resilience of our organization, the relevance of its interventions, and the quality of the work accomplished by teams, partners, and beneficiaries.

The past year has also been marked by the death of two emblematic figures of AGRECOL Afrique, whose commitment and vision have contributed to shaping our institution in the long term. As I take up my duties as Coordinator, I am fully aware of the legacy they leave us as well as the collective responsibility incumbent on us to continue and strengthen their work, in fidelity to the founding values of AGRECOL Afrique.

I would like to pay tribute to the commitment of the Board of Directors, the constant mobilization of the staff, as well as the renewed confidence of our technical and financial partners. It is thanks to this synergy of actors that AGRECOL Afrique continues to evolve, innovate and positively impact rural and urban communities.

Over the next few years, our ambition is to consolidate what we have achieved, to continuously improve our governance, to strengthen our operational efficiency and to broaden the impact of our actions on a regional scale. More than ever, AGRECOL Afrique is committed to working for sustainable, inclusive and resilient agricultural and food systems for development.

I hope that this 2025 annual report will be both a tool for accountability, transparency and capitalization, but also a source of inspiration for all those who share our vision and values.

Photo of the new Coordinator



Acronyms

AA	AGRECOL Afrique
OF	Organic Farming
ADC	Action de Carême Suisse
EOF	Ecological and Organic Farming
AGRECOL Afrique	Ecological agriculture in Africa
AVC	Anonymous voluntary contribution
BDS	Business Development Services
BD	Board of Directors
ECOWAS	Economic Community of West African States
DyTAEL	Dynamique pour une Transition Agroécologique Locale (Dynamics for a Local Agroecological Transition)
DYTAES	Dynamique pour une transition agroécologique au Sénégal (Dynamics for an agroecological transition in Senegal)
SSE	Social and solidarity economy
FENAB	Fédération Nationale pour l’Agriculture Biologique (National Federation for Organic Agriculture)
KCOA	Knowledge Centre for Organic Agriculture and Agroecology in Africa
SDM	Self-Defense Mechanism
MMESS	Ministère de la micro finance et de l’économie sociale et solidaire (Ministry of Microfinance and Social and Solidarity Economy)
OAPI	Organisation Africaine de Propriété Intellectuelle (African Intellectual Property Organization)
SDGs	Sustainable Development Goals
NGO	Non-Governmental Organization
PARSACS	Promotion de l’Agroécologie et le Renforcement de la Résilience du Système Alimentaire face au Changement Climatique au Sénégal (Promoting Agroecology and Strengthening the Resilience of the Food System to Climate Change in Senegal)
KHWA	Knowledge Hub for Organic Agriculture and Agroecology in West Africa
PFI	Point Focal Institutionnel (Institutional Focal Point)
PEJAAB	Projet pour l’Employabilité des Jeunes et des Femmes à travers l’Agroécologie et l’Agriculture Biologique

	(Project for the Employability of Youth and Women through Agroecology and Organic Farming)
PRESSE	Projet de Renforcement de l'Entreprenariat Social pour la lutte contre la Soudure et l'Endettement (Social Entrepreneurship Strengthening Project for the Fight against Lean Season and Indebtedness)
Prolinnova	Promotion de l'Innovation Paysanne (Promotion of Peasant Innovation)
SPG	Système Participatif de Garantie (Participatory Guarantee System)
UNCCAS	Union Communale des Calebasses de Solidarité (Communal Union of Solidarity Calabashes)
WafroNet	West African Organic Agriculture Network

I. GENERAL PRESENTATION OF AGRECOL Afrique

1. History and identity of the organization

a) History of the organization

AGRECOL Afrique is an NGO under Senegalese law with more than twenty (20) years of rich and varied experience in the promotion of ecological and organic agriculture in Senegal and West Africa.

Since its creation, the organization has continued to evolve, adapt and innovate to meet the challenges of sustainable development in the territories where it operates. It has gradually positioned itself as a key player in the agroecological transition, food sovereignty and the promotion of the social and solidarity economy (SSE).

Over the years, AGRECOL Afrique has consolidated its territorial anchoring and expanded its field of action to five (5) West African countries: Senegal, The Gambia, Benin, Mali and Nigeria, and to the level of the 04 agro-ecological zones of Senegal (Niayes zone, central zone, northern zone and southern zone).

Its intervention has made it possible to directly support more than 15,959 beneficiaries, 80% of whom are women, through actions relating to:

- ✓ Sustainable intensification of family farms;
- ✓ The structuring of agroecological and organic value chains;
- ✓ Marketing of local products;
- ✓ The promotion of the Participatory Guarantee System (SPG);
- ✓ Strengthening the technical, organizational and entrepreneurial capacities of youth and women.

b) Identity of the NGO AGRECOL Afrique

AGRECOL Afrique's identity is based on a **strategic vision**, a **clear mission** and a **set of fundamental values** that guide all its interventions in Senegal and West Africa.

AGRECOL Afrique is an organization committed to a resilient, inclusive and sustainable Africa driven by a clear vision, an innovative and ambitious mission based on sound, human and solidly anchored values.

c) Vision :

By 2035, in Senegal and West Africa, food and nutrition sovereignty will be achieved through organic, ecological and Social and Solidarity Economy (SSE) agriculture. Our organization promotes an inclusive and participatory approach to strengthen the resilience of communities and make agroecological and organic products available and accessible.

d) Mission :

Strengthen the **vision**, **practice** and **promotion** of organic and/or ecological agriculture and the social and solidarity economy in Senegal and West Africa.

e) Values :

AGRECOL Afrique deeply believes in these values, which are the fundamental principles that guide its actions and decisions:

- ✓ **Health** : we combine the principles of organic and ecological agriculture to improve and guarantee the health of people, animals, soils and the environment: by producing and promoting healthy food free of harmful chemicals; by promoting the consumption

of healthy food for communities; by ensuring standards of animal husbandry; and, and finally, by maintaining balanced ecosystems rich in biodiversity.

- ✓ **Equity:** We contribute to a more just and equitable world that allows women and men, vulnerable groups and communities, to exercise their rights, maintain their dignity and reach their full potential. All interventions contribute to highlighting gender equality and human rights.
- ✓ **Innovation:** we contribute to the development of new approaches, techniques and technologies by drawing inspiration from past learning, endogenous knowledge, meeting today's needs and anticipating perspectives.
- ✓ **Transparency :** We are committed to being able to explain and justify the use of resources in accordance with their purpose.
- ✓ **Team spirit :** We foster a culture of teamwork, where employees work together to achieve common goals, share knowledge and experiences.
- ✓ **Precaution :** we work to prevent and anticipate agricultural practices that can lead to irreversible damage to the environment, human and animal health, by promoting ecological and organic farming, awareness, training and support for public policies.

2. Mandate and strategic areas of intervention

a) Mandate :

AGRECOL Afrique's mandate is to promote and strengthen the transition to sustainable agriculture and food systems in Senegal and West Africa.

Through its interventions, the organization works to:

- ✓ The promotion of ecological and organic agriculture;
- ✓ Strengthening food and nutrition sovereignty;
- ✓ The development of the social and solidarity economy (SSE);
- ✓ The economic empowerment of women and youth;
- ✓ The influence of public policies in favour of agroecology;
- ✓ The production and dissemination of knowledge at the service of territories.

Our action is based on a strong territorial anchoring, a participatory and inclusive approach, and an active partnership with community organizations, technical services of the State, local authorities and technical and financial partners.

b) Strategic areas of intervention:

AGRECOL Afrique's interventions are based on **five (5) strategic axes** :

✓ Agroecology, food and nutrition

Support to family farms and farmers' organizations for sustainable intensification, food diversification, promotion of organic markets, implementation of Participatory Guarantee Systems (SPG) and improvement of community nutrition.

✓ Social, ecological and environmental sustainability

Sustainable management of natural resources, access to productive water, land restoration, strengthening active citizenship and improving local governance.

✓ **Economic Development and SSE**

Promotion of rural entrepreneurship, support for women's and youth initiatives, support for community finance mechanisms and socio-professional integration.

✓ **Advocacy and influence**

Mobilization of value chain actors, participation in national and sub-regional alliances, communication and lobbying actions in favor of agricultural policies focused on agroecology.

✓ **Knowledge generation, management and dissemination**

Capitalization of experiences, production of evidence, documentation of good practices and dissemination of knowledge through spaces for exchange and training.

3. Geographical areas of intervention



AGRECOL Afrique operates in West Africa, with an operational presence in five (5) countries: **Senegal, The Gambia, Benin, Mali and Nigeria.**

Its main anchor remains **Senegal**, where the organization implements most of its programs in collaboration with grassroots community organizations, local authorities, decentralized technical services of the State and technical and financial partners.

Interventions are primarily oriented towards the regions of Thiès, Kaffrine and Kaolack and specifically on:

- ✓ Rural areas with high climate vulnerability;
- ✓ Territories facing food and nutrition insecurity;
- ✓ Peri-urban areas engaged in the promotion of short circuits and agroecological markets;
- ✓ Territories with a high potential for structuring biological and ecological value chains.

Through its territorial approach, AGRECOL Afrique favours a strong community anchoring, promoting the co-construction of solutions with local actors and the strengthening of economic, social and environmental dynamics at the local and sub-regional levels.

4. Governance and management bodies

AGRECOL Afrique's governance is based on the principles of transparency, good management, accountability and participation. It ensures effective strategic direction and rigorous management of the organization's activities. The management bodies include: the general assembly, the board of directors and the executive management.

✓ **The General Assembly:**

The General Assembly is composed of the members of the Board of Directors and the members of the technical team.

It sits in ordinary session at the invitation of the Chairman of the Board of Directors or his representative every two years in December. It may sit in extraordinary session if necessary. The invitations accompanied by the agenda are sent to the members at least seven (7) days before the date of the meeting on discharge.

✓ **The Board of Directors:**

The Board of Directors meets at the end of each half-year, no later than the 15th of the month following the end of the half-year, to assess the half-yearly activity and financial reports drawn up by the technical team. Meetings of the Board of Directors are convened and chaired by its President.

✓ **Coordination:**

The coordination ensures the administrative, financial and operational management of the NGO. It implements programmes and projects, coordinates teams and reports regularly to the governance bodies.

II. CONTEXT AND HIGHLIGHTS OF THE YEAR 2025

1. Institutional, political and sectoral context

The year 2025 was part of a particularly dynamic and demanding institutional, political and sectoral context for the actors involved in the transformation of agricultural and food systems in Senegal and Africa. Marked by the intensification of the effects of climate change, the evolution of agricultural and environmental policy frameworks, as well as by a growing demand for organic and agroecological products, this period has confirmed the relevance and necessity of the actions carried out by AGRECOL Afrique.

At the **institutional** level, the year 2025 was characterized by organizational adjustments and a consolidation of governance mechanisms within many civil society organizations and agricultural networks. For AGRECOL Afrique, this context has reinforced the importance of transparent, inclusive and efficient governance, capable of meeting the increased requirements of accountability, professionalization and strategic alignment with regional and international priorities. Collaboration with partner networks, farmers' organizations, research institutions and public actors continued, promoting a concerted and multi-stakeholder approach.

At the **political** level, 2025 was marked by the continuation and strengthening of public policies aimed at the agroecological transition, food sovereignty and the resilience of agricultural systems in the face of climate and economic shocks. Several African countries, including Senegal, have initiated or consolidated strategic frameworks integrating organic agriculture, agroecology, sustainable nutrition and biodiversity protection. These dynamics are in line with continental and international commitments, including the African Union's Agenda 2063, the Sustainable Development Goals (SDGs), as well as international processes related to climate, biodiversity and sustainable food systems.

At the **sectoral** level, the year 2025 confirmed a significant evolution in agricultural practices and markets. Organic and agroecological value chains have continued to gain visibility, driven by increased consumer demand, better structuring of local value chains and a gradual recognition of Participatory Guarantee Systems (SPG) as credible tools for quality assurance and market access. However, these advances have coexisted with persistent challenges, including access to finance, land tenure security, technical support for producers, and the harmonization of normative and regulatory frameworks.

In this context, AGRECOL Afrique has continued its role as a key player in the promotion of agroecology and organic farming, actively contributing to policy dialogue, capacity building of stakeholders, social innovation and the capitalization of experiences. The year 2025 was thus a decisive period, consolidating AGRECOL Afrique's position as a committed, credible and proactive organization, serving a sustainable agricultural and food transition in Senegal and Africa.

2. Highlights and key events of 2025

The year was marked by major institutional, organizational and financial challenges in the implementation of projects and programs, including the **KHWA** (Knowledge Hub for Organic Agriculture in West Africa), the **PRESSE project** (Project for the Strengthening of Social Entrepreneurship for the Fight against Lean Season and Indebtedness), the **RESILENCE** project (Strengthening agroecology and community resilience in West Africa), the **PEJAAB** project (Youth Employability Project through Agro-ecology and Organic Farming), the **REAMART** project (Advancing African agroecological entrepreneurship and territorial markets), the **PARSACS** project (Promotion of Agroecology and Strengthening the Resilience of the Food System to Climate Change in Senegal) by the NGO AGRECOL Afrique.

In the framework of the KCOA project, the teams were confronted with the departure of several members, solicited by the technical and financial partner, GIZ, following a reduction in its cooperation budget. This situation has necessitated an internal reorganization of work, resulting in an additional burden on the remaining members and a slowdown in the pace of implementation of activities.



Faced with this context, the partner facilitated a connection between the coordinating organizations of the PCAO/KCOA in West Africa and LED Liechtenstein. This approach led to the establishment of a tripartite partnership and the formulation of a new project, called "RéSaVaT". This project, which complements the KCOA, will start in January 2026 and is an opportunity to consolidate and diversify support

for the benefit of beneficiaries.

As for the Resilience program with Groundswell International, we received a visit from regional partners during which we carried out a two-day field visit and feedback work where they had to make proposals that could advance the activities for their continuity. AGRECOL Afrique has been targeted for an experiment in monitoring and evaluation surveys of effects and impacts. We had to make a joint submission of an ECOWAS call for projects called déSIRA. The SPG

Nat-Bi certification label has been registered and secured at the OAPI (African Intellectual Property Organization) office. During the last quarter of the year, the Coordinator of AGRECOL Afrique paid a courtesy visit to the mayors of the communes of Mabo, Diamagadio, Nganda and Ségré-Gatta.

During the second half of the year, AGRECOL Afrique benefited from a PARSACS project (Promotion of Agroecology and Strengthening the Resilience of the Food System to Climate Change in Senegal) for a period of twelve (12) months (September 2025 to December 2026). This project is funded by the Regional Fund for West Africa (WARAF/AEF)

As part of the PRESSE project, and at the request of the National Coordination team of Action de Carême Switzerland, awareness-raising sessions were organized for the six communal networks in the former zone. These sessions provided an opportunity to engage with local network leaders on the new concept of the Communal Union of Solidarity Calabashes (UNCCAS), as well as on the need to formalize them as cooperative societies. A total of 120 people participated in these sessions.

3. Major challenges and opportunities

The year 2025 was characterized by many challenges, both financially and operationally, including:

- ✓ Financial constraints and operational disruptions

The delay in the provision of budgets was one of the main challenges of the year, limiting the implementation of several activities planned within the framework of certain projects.

- ✓ Human loss and transition in coordination

The year was painfully marked by the call to God of Mr. Assane GUEYE, Coordinator of the NGO AGRECOL Afrique. Beyond the human and moral impact on the team, this disappearance led to a period of internal reorganization. To guarantee institutional and programmatic continuity, the Board of Directors set up an interim team, before appointing Mr. Abdoulaye FALL as the new Coordinator. This managerial transition, although necessary, took place in a context already weakened by financial and operational constraints.



III. RESULTS, IMPACTS AND LESSONS LEARNED

1. Key results by strategic axis

a) Strategic axis 1: Agroecology, food and nutrition

This axis aims to strengthen the food security and nutritional status of communities through the promotion of agroecological practices, nutritional education and the enhancement of

local products.

- **Agricultural production**

Production in the areas monitored and supported by AGRECOL Afrique took place in two complementary phases:

- ✓ **Vegetable production:** carried out on a total area of **45.5 hectares**.
- ✓ **Field crops (winter crops):** cultivated on **275.5 hectares**.

These activities contribute to improving food availability, crop diversification and producers' incomes.

- **Nutritional animation**

Five nutritional animation sessions were organized in the communes of **Diamagadio, Sessène and Sandiara**. These activities included:

- ✓ **Nutritional diagnostics** to assess the nutritional status of children;
- ✓ **Educational talks** aimed at raising women's awareness of the importance of a balanced diet for the health and development of children;
- ✓ **Cooking demonstrations**, carried out by the mothers under the supervision of the technical team and community relays.

Nutrient-rich dishes, made from local products, were prepared for the targeted children. Practical advice on adapted diets was also shared with the beneficiaries.

- **Production of fortified flour**

In the second year of the PRESSE project, **1,012 kg of fortified flour** were produced by local networks.

This flour is:

- Marketed to mothers to support sustainable production;
- Partially distributed to malnourished children, mainly from families in situations of great vulnerability.

This initiative helps to improve the nutritional intake of children while strengthening the local economy.



b) Strategic Axis 2: Social, ecological and environmental sustainability

In 2025, the projects and programs implemented by AGRECOL Afrique actively contributed to the promotion of sustainable, resilient and inclusive agriculture and food systems. The interventions have integrated the social, ecological and environmental dimensions in a transversal way in order to guarantee sustainable impacts at the territorial level.

- ✓ **Promotion of sustainable agroecological practices**

As part of the agroecological transition, several activities have been carried out:

- Organization of technical training on sustainable soil management, bio-input production and crop diversification;
- Establishment of demonstration plots and practical learning spaces;
- Support for producers in the gradual reduction of the use of chemical inputs;



- Promotion of the development of local seeds and agricultural biodiversity.

These actions have contributed to improving soil fertility, preserving natural resources and making production systems more resilient to climatic hazards.

✓ **Building climate resilience**

Activities have included climate change adaptation measures,

including:

- Raising awareness of resilient agricultural practices;
- Encouragement of crop diversification and sources of income;
- Promotion of integrated agriculture-livestock approaches;
- Support for better water management.

These interventions have enabled beneficiaries to better cope with climate shocks and economic fluctuations.

✓ **Social inclusion and equity**

From a social sustainability perspective, AGRECOL Afrique worked to:

- Ensure the active participation of women and young people in training sessions and consultation platforms;
- Strengthen the organizational capacities of vulnerable groups;
- Promote women's leadership and youth entrepreneurship in agroecological value chains.

This inclusive approach has helped to strengthen social cohesion and improve equity in access to economic opportunities.

✓ **Outreach and community dynamics**

Frameworks for dialogue and multi-stakeholder consultation have been facilitated in order to:

- Encourage the collective management of natural resources;
- Strengthen local dynamics around sustainable food systems;
- Promote responsible consumption and territorial markets.

These initiatives have fostered increased awareness of environmental and social issues at the community level.

c) Strategic axis 3: Economic development (Entrepreneurship, Social and Solidarity Economy, Employability and Socio-professional Integration)

The development of the agroecological and organic value chain is one of the strategic pillars of AGRECOL Afrique. It is part of a vision of sustainable economic development for actors engaged in organic farming and agroecology. To achieve this goal, it is essential to strengthen

the critical mass of committed actors and to stimulate their networking, which is a prerequisite for market dynamics and the emergence of shared economic opportunities. With this in mind, AGRECOL Afrique relies on territorial animation to promote exchanges, the pooling of experiences and the construction of lasting professional relationships between the different links in the value chain.



As part of the KCOA/PCAO (Knowledge Centre for Organic Agriculture) project, several animation activities were organized in 2025 in five countries of the sub-region: Senegal, Mali, Benin, Nigeria and The Gambia. These activities included agroecological mornings, visits to agroecological sites and professional meetings between field actors. A total of seven (7)

animation activities were held during the year 2025, mobilizing 191 participants, 51.8% of whom were women. These spaces for exchange have made it possible to build capacities, promote collaboration between actors and boost local ecosystems around organic and agroecological agriculture.



The monitoring of information on market flows in the countries covered by the PCAO/KCOA in

West Africa is a major activity of dual importance: on the one hand, in the pricing system for organic farming products, and on the other hand, as a tool for the traceability of products certified under the Participatory Guarantee System (SPG). This monitoring concerns 3 markets, 13 monthly collections on 41 speculations per country. Over the past two semesters, 780 collection trips were carried out in the following five countries: Senegal, Mali, Nigeria, The Gambia and Benin.

The development of the agroecological and organic value chain is one of the strategic pillars of the NGO AGRECOL Afrique. In 2025, all the projects and programs implemented by the organization have been mobilized to sustainably strengthen agroecological and organic value chains.



This approach has fostered the sharing of experiences and knowledge around good



practices in agroecology and organic farming (AEB). The overall objective is to facilitate interactions between the different actors in the value chains – producers, processors, traders and consumers – in order to create and strengthen sustainable and profitable industrial relationships. These dynamics thus contribute to the development of markets and the promotion of AEB in a global way.

As part of the KCOA / PCAO West Africa programme, one of the flagship activities was the organisation of organic weekends. Over the past twelve months, three (03) organic weekends have been organized in Senegal and Benin, offering spaces for exchange, promotion of local organic products and consumer awareness of the challenges of agroecology and sustainable food. As part of the implementation of the Project for the Strengthening of Social Entrepreneurship for the Fight against Wasting and Indebtedness (PRESSE), several follow-up and animation sessions of solidarity networks and gourds were carried out. AGRECOL Afrique supports 341 solidarity gourds made up of 9305 beneficiaries, including 8890 women and 415 men. The Voluntary and Anonymous Contributions amount to 32,578,248 CFA francs and the profits from group purchasing operations and equipment rental to 18,503,125 CFA francs. More than 41 tons of basic necessities (soap, oil, sugar, cereals, onions, etc.) were marketed through networks and solidarity gourds.

More than 956 solidarity loans (interest-free) were granted during this year for a total amount of 12,050,500 CFA francs, the reasons are related to health, children's education and food.

d) Strategic axis 4: Advocacy and influence (territorial approach, local development)

These are:

- Strengthening dialogue between value chain actors as well as policy makers, local authorities and technical and financial partners;
- Support for agroecological initiatives;
- Visits to local authorities for the integration of agroecology and organic farming into communal development plans.

As part of the program to fight against the lean season and indebtedness, a training and dialogue project between public actors and actors of the calabash approach of solidarity in Senegal was initiated by AGRIBIO Service in partnership with Action de Carême Suisse (ADC). In the implementation of this project, an exchange forum on the social and solidarity economy was organized on July 31, 2025 and had as its theme: Territorialization of the SSE in Senegal. About thirty mayors (or representatives) of the municipalities of intervention of ADC's partners and the program's Coordinators and Project Managers participated in this forum as well as the representative of the Minister of Microfinance and Social and Solidarity Economy. The Mayors of Sessène and Mbeuleup were represented at this forum. The exchanges were rich in lessons and led to a better understanding of the SSE and the actions carried out by the Ministry. It was agreed that a partnership memorandum of understanding between the MME SS and the Mayors represented will be drawn up as a follow-up to this forum.

e) Strategic Axis 5: Knowledge Production, Management and Dissemination



As part of this axis, AGRECOL Afrique has produced, capitalized and shared the knowledge from its experiences in agroecology in order to improve agricultural practices, strengthen the capacities of producers and contribute to the influence of public policies in favor of sustainable food systems.

During the year 2025, the organization documented several good agroecological practices implemented

in the supported perimeters, including improved composting, staking technique, use of neem-based biopesticides, crop associations and soil conservation techniques. These practices have been synthesized in the form of videos in local languages, transcribed into French in order to facilitate their appropriation by producers.

AGRECOL Afrique has also strengthened its internal knowledge management system through the digital archiving of reports, studies, training materials and field data on its website. This approach has made it possible to better capitalize on experiences, to ensure institutional memory and to facilitate access to information for the team and partners.

In a dynamic of dissemination, several communication materials have been produced, including demonstration videos for producers and partner organizations. These tools have helped to reach a wide audience and promote the adoption of agroecological practices adapted to local realities.

In addition, AGRECOL Afrique has organized exchange workshops, inter-municipal visits and frameworks for sharing experiences between producers. These collective learning spaces have promoted the promotion of local knowledge, peasant innovation and the strengthening of the technical capacities of communities.

Through this strategic axis, AGRECOL Afrique reaffirms its commitment to making knowledge an essential lever for the sustainable transformation of agricultural and food systems.

2. Observed impacts on beneficiaries

Over the past year, the projects and programs implemented by AGRECOL Afrique have generated significant and measurable impacts with direct and indirect beneficiaries, including agroecological producers, farmers' organizations, youth, women entrepreneurs and territorial market actors.

a) Technical and organizational capacity building

The trainings, co-learning workshops, technical support and training sessions have enabled:

- A significant improvement in knowledge and practices in agroecology (sustainable soil management, farmers' seeds, crop diversification, bio-inputs, etc.);



- An improved capacity for partner organizations to plan, implement and monitor their initiatives;

- Greater empowerment of community leaders, who are now able to disseminate agroecological practices within their territories.

The beneficiaries demonstrate a progressive appropriation of the approaches promoted, reflected in the effective integration of

agroecological practices into their production systems.

b) Improvement of socio-economic conditions

The interventions contributed to:

- An increase in yields and diversification of production;
- An improvement in income from agricultural and para-agricultural activities;
- Easier access to territorial markets for producers committed to the agroecological transition.



Women and youth, in particular, have strengthened their economic position and participation in local value chains.

c) Increased resilience to climate and economic shocks

Through the promotion of diversified agricultural systems, the development of local resources and environmentally friendly practices, the beneficiaries have:

- Reduced their dependence on expensive chemical inputs;
- Improved soil fertility and water management;
- Strengthened their ability to adapt to climatic hazards.

These results contribute to more stable food security at the household level.

d) Collective Dynamics and Systemic Change

The projects also fostered:

- Strengthening network dynamics between agroecology actors;
- Better recognition of agroecology at the local and territorial level;
- The emergence of collective initiatives in favour of sustainable food systems.

The beneficiaries are no longer just participants in the activities, but become agents of change within their communities.

The impacts observed reflect a positive progression with regard to the indicators defined in the logical framework of the projects. The data collected through the monitoring tools (field surveys, field visits, focus groups, partner reports) show an improvement in the results in terms of outcomes, particularly in terms of:

- Adoption of agroecological practices;
- Increased farm incomes;
- Organizational capacity building;
- Increased participation of women and youth.

These results confirm the relevance of the territorial and participatory approach adopted by AGRECOL Afrique.

3. Innovations and best practices

During the year, AGRECOL Afrique consolidated and promoted a set of methodological, organizational and technical innovations contributing to the sustainable transformation of local food systems. These innovations are part of a participatory, territorial approach oriented towards the empowerment of actors.

a) Methodological innovation: Integrated territorial approach

One of the main innovations lies in the adoption of an integrated territorial approach, promoting the synergy of producers, processors, traders, local authorities and civil society organizations.

This approach has enabled:

- Improved coordination of agroecological initiatives at the local level;
- The emergence of collective dynamics around territorial markets;
- Stronger linkages between local production, processing and consumption.

It promotes systemic change rather than isolated intervention by sector or target group.

b) Innovation in Capacity Building: Training of Trainers (ToT) and Co-Learning

AGRECOL Afrique has implemented innovative training systems based on:

- The principle of "training to disseminate", (ToT) guaranteeing a multiplier effect;

- Peer-to-peer co-learning spaces;
- Learning by doing (field schools, demonstrations, exchange visits).

This approach promotes sustainable knowledge ownership and strengthens local leadership.

c) Technical innovation: Promotion of agroecological practices adapted to the local context

The projects have encouraged the adaptation and enhancement of agroecological practices such as:

- The production and use of local bio-inputs;
- Crop diversification and crop-livestock integration;
- Sustainable soil and water management;
- The promotion of local seeds.

These low-cost, locally resource-based practices reduce dependence on external inputs and strengthen farm resilience.

d) Good practices in social inclusion

Particular attention was paid to:

- The integration of women and young people into training and support systems;
- Promoting women's leadership in partner organizations;
- Equitable access to the economic opportunities generated by the projects.

The systematic inclusion of these groups is a good cross-cutting practice contributing to the equity and sustainability of results.

e) Good practices in participatory monitoring and evaluation

AGRECOL Afrique has strengthened the use of participatory monitoring and evaluation tools, enabling:

- Improved accountability to beneficiaries and partners;
- Learning-oriented data collection;
- The adjustment of interventions according to the realities on the ground.

This approach fosters a culture of results, continuous improvement and capitalization.



4. Lessons learned and opportunities for improvement

The implementation of projects and programmes during the year provided important lessons to be learned, both operationally and strategically. These lessons help to strengthen the quality of interventions and improve their impact in the medium and long term.

a) Importance of territorial anchoring and local ownership

• Lesson learned:

The initiatives that have recorded the best results are those that have benefited from a strong involvement of local actors from the design phase. Community ownership is a key factor in sustainability.

• Prospects for improvement:

- Strengthen participatory diagnostics upstream of interventions;
- Involve local authorities and community leaders more in planning;
- Formalize local governance mechanisms for agroecological initiatives.

b) Need for continuous support for beneficiaries

One-off training, although relevant, has a more significant impact when it is complemented by regular technical monitoring and local support.

The prospects for improvement are:

- Setting up post-training coaching systems;
- Strengthen the capacities of community relays and local trainers;
- Develop simplified technical monitoring tools at farm level.

c) Enhanced integration of the economic dimension

The adoption of agroecological practices is accelerated when producers perceive concrete economic benefits (access to the market, enhancement of products, increase in income).

The prospects for improvement are to:

- Consolidate the links between agroecological production and territorial markets;
- Provide more support for the processing and promotion of local products;
- Strengthen the entrepreneurial skills of women and youth.

d) The importance of learning-oriented monitoring and evaluation

Participatory monitoring mechanisms promote not only accountability, but also collective learning and adjustment of strategies being implemented.

The prospects for improvement are:

- Harmonize data collection tools between partners;
- Gradually digitize certain monitoring tools;
- Strengthen internal capacities in data analysis and capitalization.

e) Contextual Constraint Management

Climatic hazards, market fluctuations and certain logistical constraints directly influence the results of projects. Flexibility in planning proved to be essential.

The prospects for improvement are to:

- Integrate more adaptive management approaches into projects;
- Provide for budgetary flexibility;
- Strengthen climate and economic resilience strategies.

f) Strategic Perspectives

In view of the results obtained and the lessons learned, AGRECOL Afrique plans to:

- Consolidate the territorial and systemic approach;
- Strengthen national and regional strategic partnerships;
- Amplify advocacy actions in favor of agroecology;
- Further structure the capitalization and dissemination of good practices;
- Mobilize new resources to scale up the impact of interventions.

IV. PARTNERSHIPS AND ADVOCACY

1. Institutional and technical partnerships

Institutional and technical partnerships are a fundamental pillar of AGRECOL Afrique's action. In 2025, in an environment marked by the complexity of agricultural, climate and food issues, these collaborations have made it possible to strengthen the effectiveness, scope and sustainability of the organization's interventions.

AGRECOL Afrique has continued and consolidated its cooperation with a wide range of institutional actors, including public administrations, local authorities, regional and international institutions, as well as multi-stakeholder platforms committed to the promotion of agroecology and organic agriculture (DyTAES, DyTAEL, WAFRONET, etc.). These partnerships have fostered the alignment of AGRECOL Afrique's actions with national and regional public policies, while contributing to policy dialogue and institutional recognition of agroecological approaches.

On the **technical** level, 2025 was marked by close collaboration with civil society organizations, networks of farmers' organizations, research institutions, universities and support and advisory structures. These synergies have made it possible to pool expertise, strengthen the capacities of actors in the field and promote innovation through experimentation, capitalization and dissemination of good practices in agroecology, participatory certification and the development of sustainable value chains.

Partnerships with **technical and financial partners** have also played a key role in the implementation of programmes and projects in 2025. They have contributed to the financing, strategic support and monitoring and evaluation of interventions, while promoting the adoption of high standards in terms of governance, transparency and accountability. These collaborations have strengthened the institutional credibility of AGRECOL Afrique and its ability to meet the growing demands of donors and partners.

In a logic of co-construction and complementarity, AGRECOL Afrique has made sure to inscribe its partnerships in an approach based on mutual respect, trust, sharing of responsibilities and the achievement of measurable results for the benefit of the actors of the ecological and organic agriculture value chain and the territories. In 2025 it was possible to consolidate existing strategic alliances, while opening up new opportunities for collaboration at the national, regional and international levels.

Through these institutional and technical partnerships, AGRECOL Afrique reaffirms its commitment to act as a catalyst for the agroecological transition in Senegal and Africa, mobilizing the necessary skills and resources for a sustainable and inclusive impact.

2. Collaboration with farmers' organizations

Collaboration with farmers' organizations remains at the heart of AGRECOL Afrique's mission and actions. In 2025, this close relationship with producers was an essential lever for the promotion of agroecology, organic farming, sustainable, inclusive and resilient food systems, and territorial markets.

AGRECOL Afrique has continued its support for farmers' organizations through a participatory and territorialized approach, based on the co-construction of actions, the promotion of local knowledge and the strengthening of organizational and technical capacities. This collaboration has made it possible to improve the adoption of agroecological practices, to strengthen the autonomy of producers and to support the structuring of sustainable agricultural sectors.

In 2025, a particular focus was placed on supporting farmers' organisations in the areas of participatory certification (SPG), quality assurance, access to local and regional markets, as well as internal governance. These actions have helped to increase the credibility of agroecological and organic products, strengthen consumer confidence and improve the incomes of family farms.

Collaboration with farmers' organizations has also fostered better representation of producers in spaces for dialogue and advocacy. AGRECOL Afrique has supported their active participation in consultation frameworks, public policy formulation processes and multi-stakeholder initiatives, thus making the voice of the rural world heard in decisions relating to agriculture and food.

In a context marked by persistent climatic, economic and social challenges, the partnership with farmers' organizations has demonstrated its relevance. It has strengthened the resilience of rural communities, promoted the inclusion of women and youth, and consolidated local dynamics that bring about lasting change.

Through this collaboration, AGRECOL Afrique reaffirms its conviction that farmers' organizations are key actors in the agroecological transition and strategic partners for the construction of just, sustainable and sovereign agricultural and food systems.

3. Advocacy and political influence

Advocacy and political influence actions are a major strategic focus of AGRECOL Afrique's intervention. In 2025, in a context marked by the evolution of agricultural, environmental and food policies, the organization strengthened its commitment to the recognition and integration of agroecology and organic agriculture into normative, strategic and operational frameworks at the national, regional and international levels.

AGRECOL Afrique has actively contributed to spaces for policy dialogue and multi-stakeholder consultation, in collaboration with farmers' organizations, civil society networks, public institutions and technical partners. These actions have made it possible to bring the voice

of producers, to value field experiences and to promote evidence-based approaches in favor of sustainable, inclusive and resilient agriculture and food systems.

In 2025, particular emphasis was placed on advocacy for the institutional recognition of Participatory Guarantee Systems (SPG), the promotion of favourable regulatory frameworks for organic farming, as well as the integration of agroecology into food security, nutrition and climate change adaptation policies. AGRECOL Afrique has contributed to the development of technical and policy recommendations, the production of position papers and the capitalization of experiences aimed at informing public decision-making.

Political influence actions have also been based on building the capacity of local actors, including farmers' organizations, to promote their active and informed participation in decision-making processes. By supporting their involvement in consultation frameworks and collective advocacy initiatives, AGRECOL Afrique has contributed to more inclusive governance and better consideration of the realities on the ground.

Through these advocacy and political influence actions, AGRECOL Afrique has consolidated its role as a reference player and a force for proposal in the agroecological transition in Africa. The year 2025 has thus made it possible to strengthen the visibility of the challenges raised by the organization, to positively influence political orientations and to create more favorable conditions for the development of sustainable agricultural and food systems for the benefit of communities.

4. Participation in national, regional and international networks

AGRECOL Afrique's active participation in national, regional and international networks is an essential strategic lever for strengthening its impact, sharing experiences and influencing public policies in favour of agroecology and organic farming. In 2025, the organisation continued and consolidated its commitment to multi-stakeholder platforms working for sustainable agriculture and food systems.

At the **national** level, AGRECOL Afrique has contributed to consultation frameworks bringing together public actors, farmers' organizations, civil society organizations, research institutions and the private sector (DYTAES, DYTAEL). This involvement has made it possible to strengthen the coherence of actions, to promote concerted approaches and to actively participate in reflections on agricultural, environmental and food policies.

At the **regional** level, AGRECOL Afrique has continued its collaboration with African networks committed to the promotion of agroecology, organic agriculture and food sovereignty, such as WAFRONET. These spaces for exchange have encouraged the capitalisation and dissemination of good practices, the harmonisation of approaches, as well as the construction of common positions on strategic issues such as participatory certification, access to markets and adaptation to climate change.



At the **international** level, the year 2025 was marked by AGRECOL Afrique's participation in global initiatives and platforms dedicated to sustainable food systems, biodiversity and climate. This presence has helped to strengthen the visibility of African experiences, to bring the voice of

producers and actors in the field to international debates, and to establish strategic partnerships with organizations that share common values and objectives.

Through its participation in these networks, AGRECOL Afrique has played an active role in knowledge sharing, collective advocacy and capacity building of stakeholders. This networking dynamic has helped position the organization as a credible and engaged actor, while creating opportunities for collaboration, mutual learning and resource mobilization.

In 2025, participation in national, regional and international networks has thus contributed to consolidating AGRECOL Afrique's place within the agroecological ecosystem, strengthening its influence and amplifying the impact of its actions in favor of a sustainable agricultural and food transition in Africa.

V. GOVERNANCE, MANAGEMENT AND INSTITUTIONAL LIFE

In 2025, AGRECOL Afrique has evolved in a demanding institutional context, requiring a continuous strengthening of its governance, management mechanisms and institutional life. The organisation continues its efforts to guarantee transparent, participatory governance in accordance with its statutes, while ensuring the continuity and effectiveness of its actions.

1. Functioning of the statutory bodies

The statutory bodies of AGRECOL Afrique have fully played their role of guidance, supervision and control during the year 2025. The Board of Directors met regularly to decide on strategic directions, review the progress of activities, monitor institutional and financial performance, and ensure compliance with the organization's values and missions.

The year 2025 was also marked by important moments in institutional life, including the holding of statutory meetings and internal consultation frameworks aimed at strengthening cohesion, collective decision-making and accountability. Despite the hardships they have been through, the governance of AGRECOL Afrique has shown resilience and responsibility, guaranteeing institutional stability and the continuation of activities.

2. Human Resources (Organization, Capacity Building)

Human resources are a major strategic asset for AGRECOL Afrique. In 2025, the organization continued to structure its organizational system in order to improve operational efficiency, internal coordination and the quality of interventions. The roles and responsibilities of the teams have been clarified and strengthened, promoting better synergy between the various technical, administrative and financial departments.

Particular emphasis was placed on **strengthening the capacities** of staff, through training, experience-sharing sessions and knowledge capitalization actions. These initiatives have improved the technical and transversal skills of the teams, particularly in agroecology, project management, monitoring and evaluation, governance and advocacy.

AGRECOL Afrique has also made sure to promote a working environment based on respect, commitment, equity and collaboration. The involvement of women and young people, the enhancement of internal skills and the recognition of individual and collective efforts have contributed to strengthening the motivation and performance of the teams.

Through these efforts in governance, management and human resources, AGRECOL Afrique has consolidated its institutional foundations in 2025, thus positioning itself in a sustainable way to meet the challenges ahead and effectively pursue its mission in the service of the agroecological transition in Africa.

3. Gender and inclusion policy

Taking gender aspects into account is one of the pillars of intervention of the NGO **AGRECOL Afrique**. It is materialized by the development of a gender policy, resulting from an operational diagnosis carried out in 2021.

In terms of results, it is clear that there are both positive points and points to be improved. Key highlights include:



- **An implicit commitment to gender equality** : Although this commitment is not always specifically formalized in the strategic documents of each program, the very vocation of the organization leads it to promote, consciously or unconsciously, the improvement of women's living conditions.

- **Fair internal practices** : AGRECOL Afrique demonstrates good practices in terms of gender

equality among its staff, promoting an inclusive and balanced work environment.

- **Taking into account the practical needs of women** : In its intervention programmes, the organisation already responds to the concrete needs of women in

the target areas (access to drinking water, food, basic vocational training), which constitutes a solid basis for moving further towards a sustainable transformation of gender relations.

Despite the efforts made, several shortcomings still limit the sustainable impact of AGRECOL Afrique in terms of gender equality.

Interventions focus mainly on the practical needs of women. The defence of their strategic interests such as access to land rights, participation in decision-making bodies, sustainable economic empowerment and the fight against gender stereotypes still needs to be strengthened.

This summary of the assessment makes it possible to develop a set of recommendations aimed at strengthening the effective integration of the gender dimension within AGRECOL Afrique. As such, it is recommended to:

- Formalize the commitment to gender in all strategic documents (vision, mission, strategic plans and internal policies).
- Establish a continuous training program for staff on the gender approach, in order to sustainably strengthen internal capacities.
- Design and disseminate gender-sensitive intervention tools adapted to the organization's intervention contexts.
- Establish a gender-sensitive monitoring and evaluation system to measure progress, analyse impacts and adjust strategies.
- Involve all staff in the gender approach, in order to promote collective ownership and consistent implementation at all levels of the organization.

VI. MONITORING AND EVALUATION, ACCOUNTABILITY AND LEARNING

1. Monitoring and evaluation approach

During the year, AGRECOL Afrique strengthened its monitoring and evaluation system to ensure effective, transparent and results-oriented implementation of its agroecology interventions.

Our approach is based on:

- A clear logical framework with quantitative and qualitative indicators aligned with our strategic objectives;
- Harmonized data collection tools (scorecards, digital surveys, field visits, semi-structured interviews);



- Participatory monitoring involving producers, farmers' organizations, women, youth and local partners;
- Periodic reviews (monthly, quarterly, and annually) to analyze progress, challenges, and necessary adjustments.

Regular field missions have made it possible to measure the changes observed at the level of family farms, particularly in terms of the adoption of agroecological practices, improvement of soil fertility, diversification of crops and strengthening of climate resilience.

The monitoring system made it possible to document:

- Increasing the number of producers adopting at least three agroecological practices;
- Strengthening the technical capacities of partner farmers' organizations;
- Improved participation of women and youth in training and local governance activities;
- Increased local dynamics around food sovereignty and territorialized food systems.

The data collected also highlighted challenges, particularly related to access to organic inputs, markets and the financing of local initiatives, thus guiding our support strategies.

2. Accountability to communities and partners

AGRECOL Afrique places accountability at the heart of its action.

Over the course of the year, we:

- Organized community restitution frameworks to share results, budgets, and perspectives;
- Implemented feedback mechanisms accessible to beneficiaries;
- Ensured regular and transparent reporting to our technical and financial partners;
- Ensured that the principles of equity, inclusion and climate justice were integrated into our interventions.

This builds trust between the organization, communities, and partners, while promoting participatory governance.

3. Learning and continuous improvement

Learning is a central pillar of our approach.

Lessons learned this year show that:

- Local support and farmer mentoring sustainably strengthen the adoption of agroecological practices;
- Collective approaches (farmer field schools, multi-stakeholder platforms) promote local innovation;
- The integration of local knowledge improves the relevance and ownership of solutions.

Capitalization and experience exchange workshops were organized to document good practices and disseminate them at national and regional level. AGRECOL Afrique is thus committed to

a dynamic of continuous improvement, to increase the impact of its actions and contribute sustainably to the transformation of agricultural and food systems in Africa.

4. Communication and institutional visibility

In 2025, communication and institutional visibility were essential strategic levers to strengthen AGRECOL Afrique's positioning, promote its actions and increase its influence with stakeholders. In a context marked by a plurality of actors in the field of agroecology and organic farming, the organization has continued its efforts to develop coherent, proactive communication aligned with its values.

AGRECOL Afrique has implemented communication actions aimed at improving the dissemination of information on its programs, results and impacts. These actions have contributed to strengthening the visibility of initiatives in agroecology, organic farming and participatory guarantee systems, while promoting the experiences of farmers' organizations and actors in the field.

In 2025, the organization strengthened the use of its corporate communication tools and channels, including digital media, publications, events, and experience-sharing frameworks. Participation in workshops, conferences, forums and multi-stakeholder meetings has increased the notoriety of AGRECOL Afrique and consolidated its image as a committed, credible and solution-oriented actor.

Particular attention was also paid to the coherence of the messages, the quality of the content and the respect of the institutional identity. Communication actions supported advocacy and mobilization efforts by partners, while promoting transparency and accountability to beneficiaries, members and partners.

Through these efforts, communication and institutional visibility have helped to strengthen AGRECOL Afrique's recognition within the agroecological ecosystem, expand its network of partners and create opportunities for collaboration. In 2025, AGRECOL Afrique has confirmed



its commitment to making communication a strategic tool for its mission and the impact of its actions.

VII. FINANCIAL SITUATION 2025

1. Principles of Financial Management

AGRECOL Afrique places paramount importance on rigorous, transparent financial management that complies with the requirements of technical and financial partners. The resources mobilized are managed in accordance with the principles of good governance, efficiency and accountability.

❖ Transparency and accountability

AGRECOL Afrique is committed to ensuring a transparent use of the funds received. To this end:

- Resources are allocated in accordance with approved budgets and agreements signed with partners;
- Periodic financial reports are produced and shared with donors and stakeholders;
- Supporting documents are archived and available for verification;
- This principle ensures the traceability of expenditures and reinforces the confidence of partners.

❖ Compliance with procedures and standards

Financial management is governed by:

- A manual of administrative and financial procedures;
- Compliance with the partners' contractual rules;
- The application of national accounting and tax regulations.

Expenditures are incurred and validated through clearly defined approval channels, ensuring compliance and segregation of duties.

❖ Segregation of duties and internal control

In order to limit the risk of error or fraud, AGRECOL Afrique applies the principle of separation of functions:

- Commitment, scheduling, and payment responsibilities are separate;
- Bank reconciliations are carried out regularly;
- Periodic internal controls are carried out.

These mechanisms enhance the reliability of financial information.

❖ Budget planning and monitoring

Rigorous financial planning is carried out upstream of each project. It includes:

- The development of detailed and realistic budgets;
- Regular monitoring of budget execution rates;
- Analysis of variances between forecasts and actual expenditures.

Budget monitoring makes it possible to anticipate necessary adjustments and optimize the use of resources.

❖ **Efficiency and value for money**

AGRECOL Afrique ensures an efficient use of resources through:

- The search for the best value for money when shopping;
- Putting suppliers in competition when necessary;
- Prioritization of expenditures with a high impact on beneficiaries.

The aim is to maximise the results obtained for each franc invested.

❖ **Audit and continuous improvement**

Internal and external audits are carried out to ensure the compliance and reliability of the financial statements. The recommendations of these audits are taken into account to strengthen management arrangements and continuously improve financial practices.

2. Resources mobilized

During the past financial year, AGRECOL Afrique has mobilized a set of financial, technical and human resources that have enabled the effective implementation of its projects and programs in favor of the agroecological transition and sustainable food systems.

❖ **Financial Resources**

The financial resources mobilised for 2025 are and come mainly from:

- Contributions from technical and financial partners;
- Grants dedicated to specific projects.

These resources have been directed primarily towards:

- Field activities (training, technical support, support for producers);
- Capacity building of partner organizations;
- Coordination, monitoring and evaluation and capitalization actions;
- Advocacy and networking initiatives.

The gradual diversification of funding sources contributes to strengthening the institutional stability and intervention capacity of AGRECOL Afrique.

❖ **Human Resources**

The implementation of the interventions was made possible thanks to:

- A committed and competent technical team;
- Consultants and experts mobilized according to specific needs;
- The active involvement of partner organizations and community relays;
- The voluntary commitment of the beneficiaries to collective dynamics.

The continuous strengthening of internal skills is a strategic axis to guarantee the quality of interventions.

❖ **Technical and logistical resources**

AGRECOL Afrique has also mobilized:

- Educational tools adapted to local contexts;
- Training and demonstration systems (field schools, technical supports, practical guides);
- Logistical equipment to facilitate field activities;

- Monitoring, evaluation and capitalization tools.

The combined use of these technical resources promotes operational efficiency and the dissemination of agroecological innovations.

❖ **Strategic partnerships**

Partnerships have been a key resource in the implementation of projects. Collaboration with civil society organizations, agroecological networks, public institutions and local authorities has made it possible to:

- Better territorial coverage;
- Pooling of skills;
- Enhanced coherence of interventions.

These strategic alliances help to amplify the impact of the actions carried out.

3. Synthetic financial analysis

The past financial year reflects a controlled management of resources and an overall satisfactory budget execution, in line with the programmatic objectives set.

❖ **Budget implementation**

At the end of the year, the overall budget execution rate stood at 292,468,696 CFA francs (two hundred and ninety-two million four hundred and sixty-eight thousand six hundred and ninety-six CFA francs), reflecting a good capacity to absorb the funds mobilized. The variances between forecasts and actual results are mainly due to:

- Operational adjustments related to the context (climatic, logistical or institutional);
- The reorganization of certain activities to optimize impact;
- The postponement of certain expenses to the following year.

The budget reallocations carried out have complied with established procedures and the requirements of the financial partners.

❖ **Structure of expenditure**

Analysis of the structure of expenditure shows that:

- The largest share of resources was devoted to **programmatic activities and field interventions**, confirming the operational orientation of the organization;
- Expenditure related to **capacity building** and technical assistance represents a significant part of the budget;
- **Administrative and coordination costs** remained under control and in line with acceptable project management standards.

This distribution reflects a priority given to the direct impact on the beneficiaries.

❖ **Cash Management**

Cash management made it possible to:

- Ensure business continuity without major disruption;
- To respect financial commitments to partners and suppliers;
- Maintain an adequate level of liquidity to meet current expenses.

Bank reconciliations and internal controls were carried out regularly, ensuring the reliability of the financial data.

❖ **Financial performance and sustainability**

The exercise highlights:

- Increasing capacity to mobilize resources;
- A gradual diversification of financial partners;
- Prudent and efficiency-oriented management.

However, the dependence on certain specific financing underlines the need to continue efforts to diversify revenue sources in order to strengthen institutional sustainability.

VIII. CHALLENGES, RISKS AND PROSPECTS 2026

The year 2025 has allowed AGRECOL Afrique to consolidate its achievements while highlighting a set of challenges and risks that call for strategic anticipation and continuous adaptation. As we enter 2026, the organization looks forward with responsibility, determination and clarity, building on the lessons learned from the past year.

1. Institutional and programmatic challenges

At the institutional level, AGRECOL Afrique faces the ongoing challenge of strengthening its governance, continuity of leadership and consolidation of its internal management mechanisms. The context of organisational transition observed in 2025 highlighted the need to further strengthen internal processes, coordination between statutory bodies and the operational team, as well as the continued professionalisation of key functions.

At the programmatic level, challenges include scaling up the impact of actions in a context of limited resources, adapting interventions to the growing effects of climate change, and addressing the specific needs of women and youth. The capitalization of experiences, the scaling up of successful initiatives and the articulation between field actions and advocacy also remain major challenges.

2. Risks and mitigation strategies

AGRECOL Afrique is operating in an environment marked by several risks, including dependence on project financing, changes in policy and regulatory frameworks, as well as uncertainties related to socio-economic and climatic contexts. In addition, there are institutional risks related to the continuity of skills, the workload of the teams and the management of change.

To mitigate these risks, the organization intends to strengthen the diversification of its funding sources, improve its planning and monitoring and evaluation mechanisms, and strengthen institutional and human capacities. The strengthening of strategic partnerships, the pooling of resources and the improvement of institutional communication are also key levers for risk reduction.

3. Strategic directions and priorities for 2026

Looking ahead to 2026, AGRECOL Afrique has set itself the strategic priorities of consolidating its governance, strengthening its institutional positioning and amplifying the

impact of its programs. The organisation aims to strengthen its role in policy dialogue, to further support farmers' organisations and to promote favourable frameworks for agroecology and organic farming.

The priorities for 2026 also include strengthening the capacities of actors, capitalising on and disseminating good practices, as well as improving organisational performance. Particular attention will be paid to innovation, the inclusion of youth and women, and the resilience of agricultural systems to climate change.

As Coordinator, I remain convinced that the challenges and risks identified are also opportunities for transformation. With the commitment of the teams, the support of the governance bodies and the trust of the partners, AGRECOL Afrique will approach the year 2026 with ambition, responsibility and fidelity to its mission.

OVERALL CONCLUSION

The year 2025 has been both rich in achievements and demanding institutionally, programmatically and humanly for AGRECOL Afrique. Despite multiple challenges — organizational transitions, political and climatic changes, financial constraints — the organization has been able to stay the course of its mission and consolidate its achievements in the service of producers, communities and the agroecological transition in Senegal.

The actions carried out in terms of partnerships, capacity building, advocacy, networking and communication have strengthened the visibility and impact of AGRECOL Afrique, while consolidating its credibility with institutional, technical and financial actors. Collaborations with farmers' organizations, national, regional and international networks, as well as dialogue with decision-makers, confirmed the organization's central role in promoting sustainable and inclusive agricultural systems.

This year has also been marked by painful human and institutional losses, with the passing of personalities who shaped the history of AGRECOL Afrique. Their legacy remains a source of inspiration and a driving force to continue our commitment with responsibility and determination.

With the experience accumulated in 2025 and the lessons learned, AGRECOL Afrique is approaching the year 2026 with ambition and lucidity. The challenges identified will be opportunities to strengthen its governance, expand its impact, support producers and contribute to the emergence of resilient and sustainable food systems in Senegal and Africa. The organization remains fully committed to pursuing its mission with professionalism, ethics and civic engagement, guided by the values that have always been the basis of its action.

List of technical and financial partners



Our networks



Contacts and contact details

Address: Cité Malick Sy district, Behind the High School, on the Gendarmerie side, Thiès – Senegal

Tel: 00221 33 951 42 06

Website: www.agrecolafrique.org

Email: agrecol@agrecolafrique.org